

Proceedings of International Educators Conference

Hosted online from Rome, Italy.

Date: 25th June, 2023

ISSN: 2835-396X

Website: econferenceseries.com

IMPROVEMENT OF BUSINESS PROCESS MECHANISMS OF SEWING AND KNITTING ENTERPRISES

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Annotation

The article examines the role of improvement of its organizational and economic mechanisms in increasing the effectiveness of the main business processes in sewing and knitting enterprises.

Key words: sewing and knitting enterprise, mechanism, economic mechanism, business process, improvement.

INTRODUCTION

The role of the textile industry in further increasing the economic potential of the Republic of Uzbekistan is incomparable. Our republic has a rich history of experience in the development of this sector, and there are sufficient conditions, a raw material base, and labor resources. In the new development strategy of Uzbekistan for 2022-2026, the task "to double the production volume of textile industry products" is defined [1]. Ensuring effective execution of these tasks requires improvement of business processes of sewing and knitting enterprises of our republic.

ANALYSIS OF LITERATURE ON THE SUBJECT

The use of the term "mechanism" in economics is related to the need to emphasize the description and mode of action, the sequence of specific functions that perform different tasks, the interaction of system elements, etc. Different approaches have been taken by economists to reveal the meaning of this term. In particular, some researchers interpreted it as an economic mechanism and defined that "an economic mechanism is a system of interrelated, mutually based forms and methods of managing social production and its components" [2].



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According to other authors, "the mechanism acts as a specific objective form of manifestation of production relations (planning, regulation, standards, price, profit, etc.) and at the same time represents a certain method of management" [3].

Taking into account the complex structure of economic activity, some scientists draw a conclusion about the multi-level structure of the economic mechanism and emphasize the level of the economic mechanism of the national economy (macroeconomic level) and the economic mechanism of business entities (microeconomic level) [4].

Other researchers interpret the mechanism as "processes, organizational structures, specific forms and methods of management, as well as legal norms used to implement economic laws operating in certain conditions, a process of reproduction" [5]. This interpretation gives the concept of "mechanism" the characteristics of an economic system.

Isaev R. and the problems of improving the organizational and management mechanisms of the implementation of an integrated complex system strategy in textile industry enterprises were studied [6].

The research methodology is the dialectic method as a scientific research methodology, and methods such as statistical, selective observation, comparison, and expert evaluation were used in the research process.

Analysis and results. The economic mechanism integrates relations, forms, means and objects that support the implementation of the socio-economic development plans of entities with the help of economic means, and ensure the interests of their mutual movement.

The economic mechanism regulates the following two groups of relationships in the enterprise:

- the enterprise, as well as between the enterprise and the state;
- between the enterprise and the state, on the one hand, and between the private enterprise and its members, on the other hand.

Forms, vocitas and uls, which are used to sort these relations, can be grouped as follows:

- general rules and norms defining the status of economic entities, the labor remuneration system;
- pricing system;



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- financial system;
- lending system;
- customs system.

Based on the results of the conducted research and relying on the unique capabilities of the sewing and knitting enterprises, we recommend to express the following way of improving the organizational and economic mechanisms of business processes in this economic system.

It is required to create a unified system of control and ordering tasks in order to increase the camaraderie of the implementation of the proposed system and tips in the management of internal business process camaraderie in sewing and knitting enterprises. With the help of the control mechanism, it will be possible to identify potential opportunities and risks of improving business processes in the sustainable development of sewing and knitting enterprises.

We suggest using the VRM (Business Performance Management) system to implement a control mechanism in the implementation of modern management systems using balanced indicators in the management of business process efficiency in textile enterprises.

Monitoring of business process efficiency management in textile industry enterprises can be carried out in the following stages: organization of monitoring; collecting and processing information on business process organization activities during the monitoring process; identifying problems based on the results and finding ways to eliminate them.

The monitoring system provides an opportunity to select the most important ones for analysis from among all the statistical data for the activity of the object being studied. Successfully selected indicators included in the monitoring system will need to include standard criteria, including selection based on a model of indicator behavior over time.

Thus, continuous monitoring of key performance indicators (KPI) in the application of VRM-technology based on the management of the efficiency of business processes in textile industry enterprises provides an opportunity to improve management efficiency and change the system of balanced indicators in determining development directions based on results.

The diagnostic and control mechanism plays an important role in improving the efficiency of the business process management mechanism in textile enterprises.



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Conclusions and suggestions. We offer the following suggestions to increase the efficiency of business processes in sewing and knitting industry enterprises:

- based on the development of the map of "business processes" in the enterprises of the sewing and knitting industry, its improvement using reengineering technology;
- development of a method of assessing the efficiency of business processes in sewing and knitting industry enterprises;
- introduction of cost-effective technologies in sewing and knitting enterprises;
- development of an effective quality management system in sewing and knitting enterprises and the production of competitive products based on its practical application;
- improvement of organizational and economic mechanisms of business processes in order to further increase the export potential.

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